

## SCHOOL IMPROVEMENT PLAN

## CHRISTIAN SCHOOLS INTERNATIONAL ACCREDITATION

Measuring the Mission

2015-2020

## **SCHOOL-WIDE GOALS:**

- 1. We will focus on strategic, visionary planning for the future.
- 2. We will investigate and alter our governance model.
- 3. We will implement a curriculum mapping system that provides accountability and support in horizontal and vertical alignment.
- 4. We will focus on strengthening a school culture that intentionally nurtures faith.
- 5. We will strengthen a culture of accountability with support.

The mission of Sioux Center Christian School is to disciple God's children by equipping them with a knowledge and understanding of Christ and His creation so that they can obediently serve God and others as they work and play.

### Goal #1: We will focus on strategic, visionary planning for the future.

#### Identified need(s) which caused the SIT to write this goal:

strand 4 notes, strand 3 notes

Indicators which helped the SIT identify this need: (list three digit of indicator and name of indicator)

- 4.3.2
- 3.1.4

#### Additional documentation or data which helped the SIT identify this need:

- conversations held at the school board level
- summary comments in Strand 1 documentation
- conversations held in school committee meetings

#### Measurable Objective 1: The board will appoint a long-range planning committee.

Strategy 1: The board will create a framework for the purpose of the work of the long-range planning committee.

| Activity   | Begin Date     | End Date          | Source of Funding | Staff Responsible  |
|--|----------------|-------------------|-------------------|--|
| The board will create a framework and expectation document for the work and role of the long-range planning committee, including membership (to include board members, faculty, staff, parents, etc.), roles, structure, authority, and function | August<br>2015 | September<br>2015 | N/A               | Board President, Executive<br>Committee, Principal                         |
| The board will appoint either the principal or assistant principal to be in charge of the group  | August<br>2015 | September<br>2015 | N/A               | Board President, Executive Committee                                       |
| The board will create a flowchart of our current culture and programs to help guide the work of the long-range planning committee  | August<br>2015 | September<br>2015 | N/A               | Board President, Executive<br>Committee, Principal,<br>Assistant Principal |

#### Strategy 2: The long-range planning will actively meet and report to the board.

| Activity  | Begin Date | End Date            | Source of Funding     | Staff Responsible          |
|---|------------|---------------------|-----------------------|----------------------------|
|   |            |                     |                       | Board President, Executive |
| Set a meeting rotation to brainstorm ideas, meet regularly following the meeting rotation | Contombor  | ptember Ongoing N/A | Committee, Principal, |                            |
|   | 2015       |                     | N/A                   | Assistant Principal,       |
|   | 2013       |                     |                       | Committee                  |
|   |            |                     |                       | Representatives            |
| Report findings to board and seek feedback and input                                      | September  | Ongoing             | N/A                   | Principal, Assistant       |
|   | 2015       | Origonig            | IN/A                  | Principal, Board President |

## Measurable Objective 2: The SCCS board will produce a measurable, time-sensitive, and clearly defined strategic plan that addresses all organizational domains.

Strategy 1: The board will seek information from the constituency, write a plan, and communicate accordingly.

| Activity   | Begin Date        | End Date         | Source of Funding | Staff Responsible  |
|--|-------------------|------------------|-------------------|--|
| The board will seek information from the constituency and faculty  | September<br>2015 | October<br>2015  | N/A               | Board President, Executive<br>Committee, Principal,<br>Assistant Principal |
| The board will write a strategic plan based on the information gathered, including an implementation schedule      | October<br>2015   | December<br>2015 | N/A               | Board President, Executive<br>Committee, Principal,<br>Assistant Principal |
| The board will revise and communicate the strategic plan on the website and all promotional pieces, as appropriate | January<br>2016   | Ongoing          | N/A               | Board President, Executive<br>Committee, Principal,<br>Assistant Principal |
| The administration will implement the strategic plan and report back to the board                                  | May<br>2016       | Ongoing          | N/A               | Principal, Assistant<br>Principal  |

- 1. Board vision, core values, and philosophy document, including current culture and goals
- 2. Long-range planning committee document
- 3. Data gathered in strategic planning process
- 4. Strategic plan
- 5. Board minutes



### Goal #2: We will investigate and alter our governance model.

#### Identified need(s) which caused the SIT to write this goal:

strand 4 notes, strand 3 notes

Indicators which helped the SIT identify this need: (list three digit of indicator and name of indicator)

- 4.3.2
- 3.1.4

#### Additional documentation or data which helped the SIT identify this need:

- · conversations held at the school board level
- summary comments in Strand 1 documentation
- site visit recommendations and conversations

#### Measurable Objective 1: The board will refocus its role in the organization and how it functions.

Strategy 1: The board will learn more and understand structures related to being more visionary and purposeful in its work.

| Activity   | Begin Date        | End Date         | Source of Funding | Staff Responsible  |
|--|-------------------|------------------|-------------------|--|
| The executive committee will plan a fall retreat that includes training on a shift in board roles, moving away from committee reports to being visionary leaders during board meetings | May 2015          | August 2015      | General budget    | Board President, Executive<br>Committee, Principal,<br>Assistant Principal |
| The board will participate in a fall retreat to learn about new roles and areas of focus in order to become more visionary   | September<br>2015 | October<br>2015  | General budget    | Board President, Executive<br>Committee, Principal,<br>Assistant Principal |
| The board will document a shift in focus and role in the board handbook  | October<br>2015   | November<br>2015 | N/A               | Board President, Executive<br>Committee, Principal                         |
| The board will share the updated roles with the constituents, faculty, and staff through website information, social media, newsletters, and other avenues                             | November<br>2015  | Ongoing          | N/A               | Board President, Executive<br>Committee, Principal                         |
| The board will specifically indicate areas of need and expertise (finance, building, education, etc.) when seeking new board members from representative churches                      | January<br>2016   | Ongoing          | N/A               | Board President, Executive<br>Committee, Principal                         |
| Possibly restructure board committees and include task forces, with both providing minutes to the board but not spending time sharing updates at board meetings                        | October<br>2015   | Ongoing          | N/A               | Board President, Executive<br>Committee, Principal                         |

#### Strategy 2: The board will be reminded and encouraged in their role.

| Activity  | Begin Date                   | End Date                            | Source of Funding | Staff Responsible  |
|---|------------------------------|-------------------------------------|-------------------|--|
| The principal and board president will remind the board of their role by including statements on board agendas  | October<br>2015              | Ongoing                             | N/A               | Principal, Board President   |
| The principal will remind the faculty, staff, and constituents of the board's shifting role through meetings, newsletter articles, and website materials  | November<br>2015             | Ongoing                             | N/A               | Principal  |
| The board will complete a self-assessment based on how the board functions and the shift in roles   | January<br>2016,<br>May 2016 | Ongoing every<br>January and<br>May | N/A               | Board President, Executive<br>Committee, Principal                         |
| The board will write vision, core values, and philosophy statements related to the school and to the role of the board in order to remind themselves of the purpose, function, and direction of the board. A document outlining these ideas will be created | January<br>2016              | May 2016                            | N/A               | Board President, Executive<br>Committee, Principal,<br>Assistant Principal |

- 1. Fall retreat agenda
- 2. Fall retreat training materials
- 3. Updated board handbook sections
- 4. Board agendas
- 5. Board self-assessment



# Goal #3: We will implement a curriculum mapping system that provides accountability and support in horizontal and vertical alignment.

#### Identified need(s) which caused the SIT to write this goal:

strand 2 minutes, strand 4 minutes, post Dan Beerens faculty survey, parent survey, teacher survey

Indicators which helped the SIT identify this need: (list three digit of indicator and name of indicator)

- 2.1.2
- 4.1.1
- 4.2.2
- 3.2.3

#### Additional documentation or data which helped the SIT identify this need:

- faculty discussions during summer 2014 Dan Beerens sessions
- teacher survey

#### Measurable Objective 1: We will investigate and purchase a curriculum mapping tool.

Strategy 1: The administration will investigate possible curriculum mapping tools and purchase one for use.

| Activity   | Begin Date        | End Date        | Source of Funding | Staff Responsible                 |
|--|-------------------|-----------------|-------------------|-----------------------------------|
| The administration investigates curriculum mapping tools | September<br>2015 | October<br>2015 | N/A               | Principal,<br>Assistant Principal |
| The administration purchases a curriculum mapping tool   | October<br>2015   | ongoing         | General budget    | Principal,<br>Assistant Principal |

#### Measurable Objective 2: We will implement a chosen curriculum mapping tool.

Strategy 1: The administration will support teachers in implementing a curriculum mapping tool.

| Activity  | Begin Date  | End Date | Source of Funding | Staff Responsible                           |
|---|-------------|----------|-------------------|---|
| The administration designs a schedule for mapping       | May 2016    | Ongoing  | N/A               | Principal,<br>Assistant Principal           |
| The administration supports teachers in mapping         | August 2016 | ongoing  | N/A               | Principal,<br>Assistant Principal           |
| Teachers begin curriculum mapping                       | August 2016 | Ongoing  | N/A               | Principal, Assistant<br>Principal, Teachers |
| The administration will evaluate teacher use of mapping | August 2016 | Ongoing  | N/A               | Principal,<br>Assistant Principal           |

#### Measurable Objective 2: We will share our curriculum mapping work internally and externally.

Strategy 1: The teachers will share their mapping work with others.

| Activity   | Begin Date  | End Date | Source of Funding | Staff Responsible                 |
|--|-------------|----------|-------------------|-----------------------------------|
| The curriculum maps will be posted on the school website                 | May 2017    | Ongoing  | N/A               | Principal,<br>Assistant Principal |
| Information about curriculum maps will be included in school newsletters | August 2017 | ongoing  | N/A               | Principal,<br>Assistant Principal |

- 1. Curriculum map training materials
- 2. Curriculum map schedule
- 3. Curriculum map entries



# Goal #4: We will focus on strengthening a school culture that intentionally nurtures faith.

#### Identified need(s) which caused the SIT to write this goal:

strand 2 minutes, strand 4 minutes, post Dan Beerens faculty survey, parent survey, teacher survey

Indicators which helped the SIT identify this need: (list three digit of indicator and name of indicator)

- 2.1.2
- 4.1.1
- 4.2.2
- 3.2.3

#### Additional documentation or data which helped the SIT identify this need:

- faculty discussions during summer 2014 Dan Beerens sessions
- teacher survey

#### Measurable Objective 1: We will intentionally nurture faith through our curriculum.

Strategy 1: The faculty will incorporate a Reformed worldview perspective into the curriculum across all grade levels and subject areas.

| Activity  | Begin Date                               | End Date    | Source of Funding | Staff Responsible  |
|---|--|-------------|-------------------|--|
| The early adopters learn about a model for faith nurturing and how it is applied to curriculum  | August<br>2015                           | May<br>2016 | General budget    | Principal, Assistant<br>Principal, Early Adopters              |
| The early adopters decide upon Trailblazer Traits and worldview statements to use as a school, design graphics, and determine the implementation plan (to include head, heart, and hands) | August<br>2015                           | May 2016    | N/A               | Principal, Assistant<br>Principal, Early Adopters              |
| The full faculty learns about a model for faith nurturing and how it is applied to curriculum   | August<br>2016                           | May 2016    | N/A               | Principal, Assistant<br>Principal, Early Adopters,<br>Teachers |
| The faculty applies Trailblazer Traits and worldview statements to one curricular area per year, Traits posted throughout the school  | September<br>2016                        | May 2017    | N/A               | Principal, Assistant<br>Principal, Teachers                    |
| The faculty collaborates while documenting Trailblazer Traits and worldview statements, curricular integration, scope, and sequence using an electronic tool (such as Curriculum Trak)    | yearly<br>starting in<br>October<br>2016 | Ongoing     | General budget    | Principal, Assistant<br>Principal, Teachers                    |
| The faculty assesses the effectiveness of Trailblazer Traits and worldview statements and their application to the curriculum, making adjustments as needed                               | May 2017                                 | Ongoing     | N/A               | Principal, Assistant<br>Principal, Teachers                    |

#### Measurable Objective 2: We will intentionally nurture faith through our instruction.

Strategy 1: The faculty will incorporate a Reformed worldview perspective into their instruction across all grade levels and subject areas.

| Activity  | Begin Date                       | End Date    | Source of Funding | Staff Responsible  |
|---|----------------------------------|-------------|-------------------|--|
| The early adopters learn about a model for faith nurturing and how it is applied to instruction   | August<br>2015                   | May<br>2016 | General budget    | Principal, Assistant<br>Principal, Early Adopters        |
| The early adopters decide upon Trailblazer Traits and worldview statements to use as a school, design graphics, and determine the implementation plan (to include head, heart, and hands) | August<br>2015                   | May 2016    | N/A               | Principal, Assistant<br>Principal, Early Adopters        |
| The full faculty learns about a model for faith nurturing and how it is applied to instruction  | August<br>2016                   | May 2016    | N/A               | Principal, Assistant Principal, Early Adopters, Teachers |
| The faculty applies Trailblazer Traits and worldview statements to one curricular area per year, Traits posted throughout the school  | September<br>2016                | May 2017    | N/A               | Principal, Assistant<br>Principal, Teachers              |
| The faculty collaborates while documenting Trailblazer Traits and worldview statements, curricular integration, scope, and sequence using an electronic tool (such as Curriculum Trak)    | yearly<br>starting in<br>October | Ongoing     | General budget    | Principal, Assistant<br>Principal, Teachers              |



|   | 2016     |         |     |   |
|---|----------|---------|-----|---|
| The faculty assesses the effectiveness of Trailblazer Traits and worldview statements and their application to the curriculum, making adjustments as needed | May 2017 | Ongoing | N/A | Principal, Assistant<br>Principal, Teachers |

#### Measurable Objective 3: We will intentionally nurture faith through our assessment.

Strategy 1: The faculty will incorporate a Reformed worldview perspective into their assessment across all grade levels and subject areas.

| Activity  | Begin Date                               | End Date    | Source of Funding | Staff Responsible  |
|---|--|-------------|-------------------|--|
| The early adopters learn about a model for faith nurturing and how it is applied to assessment  | August<br>2015                           | May<br>2016 | General budget    | Principal, Assistant<br>Principal, Early Adopters              |
| The early adopters decide upon Trailblazer Traits and worldview statements to use as a school, design graphics, and determine the implementation plan (to include head, heart, and hands) | August<br>2015                           | May 2016    | N/A               | Principal, Assistant<br>Principal, Early Adopters              |
| The full faculty learns about a model for faith nurturing and how it is applied to assessment   | August<br>2016                           | May 2016    | N/A               | Principal, Assistant<br>Principal, Early Adopters,<br>Teachers |
| The faculty applies Trailblazer Traits and worldview statements to one curricular area per year, Traits posted throughout the school  | September<br>2016                        | May 2017    | N/A               | Principal, Assistant<br>Principal, Teachers                    |
| The faculty collaborates while documenting Trailblazer Traits and worldview statements, curricular integration, scope, and sequence using an electronic tool (such as Curriculum Trak)    | yearly<br>starting in<br>October<br>2016 | Ongoing     | General budget    | Principal, Assistant<br>Principal, Teachers                    |
| The faculty assesses the effectiveness of Trailblazer Traits and worldview statements and their application to the curriculum, making adjustments as needed                               | May 2017                                 | Ongoing     | N/A               | Principal, Assistant<br>Principal, Teachers                    |

#### Measurable Objective 4: We will intentionally nurture faith through our culture and environment.

Strategy 1: The school community will consistently implement the Trailblazer Behavior Plan across all grade levels and in all shared spaces.

| Activity   | Begin Date  | End Date          | Source of Funding | Staff Responsible                           |
|--|-------------|-------------------|-------------------|---|
| Students will learn specific expectations of the Trailblazer Behavior Plan as it applies to shared spaces and general themes | August 2015 | September<br>2015 | N/A               | Principal, Assistant<br>Principal, Teachers |
| The Trailblazer Behavior plan will be added to the online parent/student handbook  | August 2015 | September<br>2015 | N/A               | Assistant Principal, Office<br>Staff        |
| Faculty and staff will learn more about the expectations and procedures of the Trailblazer Behavior Plan                     | August 2015 | August 2015       | N/A               | Principal, Assistant<br>Principal, Teachers |
| Faculty and staff will consistently implement the Trailblazer Behavior Plan across all grade levels and in all shared spaces | August 2015 | Ongoing           | N/A               | Principal, Assistant<br>Principal, Teachers |
| Faculty will assess the Trailblazer Behavior Plan and make revisions as needed and appropriate                               | May 2016    | Ongoing           | N/A               | Principal, Assistant<br>Principal, Teachers |

#### Strategy 2: The school community will evaluate and continually strengthen the Trailblazer Behavior Plan.

| Activity   | Begin Date | End Date    | Source of Funding | Staff Responsible                           |
|--|------------|-------------|-------------------|---|
| The faculty will evaluate and assess the current Trailblazer Behavior Plan, providing input on ways to continually strengthen the plan across grade levels | May 2016   | August 2016 | N/A               | Principal, Assistant<br>Principal, Teachers |
| The faculty will restructure/revise the Trailblazer Behavior Plan as needed and appropriate  | May 2016   | August 2016 | N/A               | Principal, Assistant<br>Principal, Teachers |



- 1. online curriculum tool entries
- 2. Trailblazer Traits document
- 3. Trailblazer Traits training documents/presentations
- 4. Trailblazer Behavior Plan documents
- 5. Parent/student handbook
- 6. Faculty assessment survey related to Trailblazer Behavior Plan



## Goal #5: We will strengthen a culture of accountability with support.

#### Identified need(s) which caused the SIT to write this goal:

strand 1 minutes, strand 3 minutes, strand 4 minutes, teacher survey, parent survey

**Indicators which helped the SIT identify this need:** (list three digit of indicator and name of indicator)

- 3.1.5
- 4.3.1
- 1.2.7
- 1.4.4

#### Additional documentation or data which helped the SIT identify this need:

- teacher conversations
- board conversations

#### Measurable Objective 1: We will put in place a formal plan for administrator evaluation and growth.

Strategy 1: The executive committee will design a process and procedure.

| Activity  | Begin Date  | End Date        | Source of Funding | Staff Responsible  |
|---|-------------|-----------------|-------------------|--|
| Executive committee members research possible ways to evaluate the administrators   | August 2015 | January<br>2016 | N/A               | Executive Committee,<br>Board President                                    |
| Executive committee members document a process, which will include feedback from board members and teachers                                     | August 2015 | January<br>2016 | N/A               | Executive Committee,<br>Board President                                    |
| Executive committee members will meet with the principal and assistant principal to get feedback about what would help them grow professionally | August 2015 | January<br>2016 | N/A               | Executive Committee,<br>Board President, Principal,<br>Assistant Principal |

#### Strategy 2: The administrators will be evaluated on a yearly basis.

| Activity   | Begin Date                           | End Date                             | Source of Funding | Staff Responsible  |
|--|--------------------------------------|--------------------------------------|-------------------|--|
| Administrators will write personal goals for performance                             | August 2015                          | September<br>2015                    | N/A               | Principal, Assistant<br>Principal  |
| Administrators will share updates on their goals as appropriate during board reports | September<br>2015                    | Ongoing                              | N/A               | Principal, Assistant<br>Principal  |
| The process for administrator evaluation is completed                                | May 2016,<br>May of<br>each year     | June 2016,<br>June of each<br>year   | N/A               | Board President, Executive<br>Committee                                    |
| The process for administrator evaluation will be reviewed                            | March 2016,<br>March of<br>each year | March 2016,<br>March of<br>each year | N/A               | Board President, Executive<br>Committee, Principal,<br>Assistant Principal |

#### Measurable Objective 2: We will put in place a formal plan for board evaluation and growth.

Strategy 1: The board will participate in a self-assessment process.

| Activity   | Begin Date                        | End Date               | Source of Funding | Staff Responsible                       |
|--|-----------------------------------|------------------------|-------------------|---|
| The executive committee will create a self assessment based on the | November                          | December               | N/A               | Executive Committee,                    |
| new structure and roles of the board                               | 2015                              | 2015                   |                   | Board President                         |
| The board will complete a self assessment                          | January<br>2016, every<br>January | May 2016,<br>every May | N/A               | Executive Committee,<br>Board President |



#### Measurable Objective 3: We will put in place a formal plan for teacher evaluation and growth.

Strategy 1: The administration team will create a framework and process for teacher evaluation and growth.

| Activity  | Begin Date        | End Date   | Source of Funding | Staff Responsible   |
|---|-------------------|------------|-------------------|---|
| Principal and assistant principal research and review possible evaluation structures, forms, and protocols  | September<br>2015 | April 2016 | N/A               | Principal,<br>Assistant Principal                                   |
| Principal and assistant principal discuss possible evaluation structures, forms, and protocols with teachers, asking them what would work best to help them grow professionally | September<br>2015 | April 2016 | N/A               | Principal,<br>Assistant Principal,<br>Teachers                      |
| Principal and assistant principal inform teachers of the structure of evaluation and support that will be used  | May 2016          | May 2016   | N/A               | Principal,<br>Assistant Principal,<br>Teachers                      |
| Principal and assistant principal implement structure of evaluation and support with the teachers, reporting results to education committee                                     | September<br>2016 | Ongoing    | N/A               | Principal, Assistant<br>Principal, Teachers,<br>Education Committee |

Strategy 2: Teachers will design and assess yearly goals based on their professional performance and needs.

| Activity   | Begin Date        | End Date   | Source of Funding | Staff Responsible   |
|--|-------------------|------------|-------------------|---|
| Principal and assistant principal design a process and document for teachers to use to design and assess yearly goals              | September<br>2015 | April 2016 | N/A               | Principal,<br>Assistant Principal                                   |
| Teachers will share feedback on the process and document   | September<br>2015 | April 2016 | N/A               | Principal,<br>Assistant Principal,<br>Teachers                      |
| Principal and assistant principal will inform teachers of the process and document to be used for yearly goals and self assessment | May 2016          | May 2016   | N/A               | Principal,<br>Assistant Principal,<br>Teachers                      |
| Principal and assistant principal implement process and document to be used for yearly goals and self assessment                   | September<br>2016 | Ongoing    | N/A               | Principal, Assistant<br>Principal, Teachers,<br>Education Committee |

- 1. Administrator evaluation documents
- 2. Administrator evaluation process documents
- 3. Board self evaluation document
- 4. Teacher evaluation process and protocol documents
- 5. Teacher evaluation documents
- 6. Teacher yearly goals documents